



The View from the Helm: Leading the American University during an Era of Change

James J. Duderstadt

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Widely regarded as one of the most active and publicly engaged university presidents in modern academia, Duderstadt—who led the University of Michigan from 1988 to 1996—presided over a period of enormous change, not only for his institution, but for universities across the country. His presidency was a time of growth and conflict: of sweeping new affirmative-action and equal-opportunity programs, significant financial expansion, and reenergized student activism on issues from apartheid to codes of student conduct.

Under James Duderstadt's stewardship, Michigan reaffirmed its reputation as a trailblazer among universities. Part memoir, part history, part commentary, *The View from the Helm* extracts general lessons from his experiences at the forefront of change in higher education, offering current and future administrators a primer on academic leadership and venturing bold ideas on how higher education should be steered into the twenty-first century.

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